Supplemental Digital Appendix 1

Public Members on Governing Boards Survey (n = 16), 2016

1. Please select which organization you are representing.

- Association of American Medical Colleges (AAMC)
- American Association of Colleges of Osteopathic Medicine (AACOM)
- Accreditation Council for Continuing Medical Education (ACCME)
- Accreditation Council for Graduate Medical Education (ACGME)
- American Board of Medical Specialties (ABMS)
- American Board of Internal Medicine (ABIM)
- American Board of Family Medicine (ABFM)
- American Board of Pediatrics (ABP)
- American Hospital Association (AHA)
- American Medical Association (AMA)
- American Osteopathic Association (AOA)
- American Osteopathic Association Bureau of Osteopathic Specialties (AOA-BOS)
- American Osteopathic Board of Internal Medicine (AOBIM)
- American Osteopathic Board of Family Medicine (AOBFM)
- American Osteopathic Board of Pediatrics (AOBP)
- Council of Medical Specialty Societies (CMSS)
- Commission on Osteopathic College Accreditation (COCA)
- Educational Commission for Foreign Medical Graduates (ECFMG)
- Federation of State Medical Boards (FSMB)
- The Joint Commission
- Liaison Committee on Medical Education (LCME)
- National Board of Medical Examiners (NBME)
- National Board of Osteopathic Medical Examiners (NBOME)

2. How many members serve on your organization’s governing board? ____

The next few questions are about physicians who are members on your board.

3. How many of your board members are physicians? ____

   a) How many of these physicians are male? ____ Female? ____

   b) Please indicate how many physicians are in each estimated age range.

      34 years or younger ___ 35-54 years ___ 55-74 years ___ 75 or older ___
The next questions are about your board members who do not work in healthcare.

4. How many of your board members do not work in healthcare? ____

   a) How many of your members who do not work in healthcare are
      male? ____ Female? ____

   b) Please indicate how members who do not work in healthcare are in each estimated age
      range.
      34 years or younger ___ 35-54 years ___ 55-74 years ___ 75 or older ___

5. Are members who do not work in a healthcare eligible to serve as the Chair of your
   governing board?
   ____ Yes
   ____ No
   ____ Unsure

   If “yes”…answer #6

6. Has any member who does not work in healthcare served as a Chair of your governing
   board?
   ____ Yes
   ____ No
   ____ Unsure

7. Which of the following do you value most in your members who do not work in
   healthcare? Select up to two.

   ____ Policy knowledge or expertise
   ____ Knowledge/expertise in business
   ____ Communication skills
   ____ Fiscal knowledge/expertise
   ____ Commitment to the priorities and interests of the public
   ____ Other (please specify) ______________________________
8. Which of the following do you see as the greatest **challenge** experienced by your members who **do not** work in healthcare? Select one.

___Lack of policy knowledge or expertise
___Lack of knowledge/expertise in business
___Lack of communication skills
___Lack of fiscal knowledge/expertise
___Lack of commitment to the priorities and interests of the public
___Other (please specify)

9. Respond to the following statement using the scale below:
   It is challenging to identify and recruit good candidates to serve as board members who **do not** work in healthcare.

___Strongly agree
___Agree
___Neither
___Disagree
___Strongly disagree

10. How do you identify member candidates who **do not** work in healthcare for your governing board? Select all that apply.

___Candidates are self-nominated
___Existing board members nominate candidates
___Referrals or suggestions from other individuals or organizations
___Not applicable: They are elected to our board
___Other (please specify)

11. How might you anticipate the role of members who **do not** work in healthcare changing for your organization?

12. We are trying to understand how organizations use the term “public member” in relation to the members of their governance.

Please write out the definition or criteria below. Write "No definition" if your organization does not have an official or working definition of "public member."
Supplemental Digital Appendix 2

Interview Questions for Public Members (n = 9) of Health Care Regulatory Organization Boards (n = 6), 2016

- How long have you been on the governing board of [insert organization]?
- How did you become aware of the organization?
- How do you see your role as a public member on this board?
- What have you found most rewarding about serving on this board?
- What have you found most challenging about serving on this board?
- Other thoughts or comments you wish to share?